

Strategic Professional – Options

# Advanced Financial Management (AFM)

September/December 2020 –  
Sample Questions



**Time allowed:** 3 hours 15 minutes

This question paper is divided into two sections:

Section A – This ONE question is compulsory and MUST be attempted

Section B – BOTH questions are compulsory and MUST be attempted

**Formulae and tables are on pages 7–11.**

**Do NOT open this question paper until instructed by the supervisor.**

**This question paper must not be removed from the examination hall.**

AFM

Think Ahead

**ACCA**

The Association of  
Chartered Certified  
Accountants

**Section A – This ONE question is compulsory and MUST be attempted**

**1 Kingtim Co**

Kingtim Co is a nationwide chain of garden centres, selling products such as plants, fertilisers, tools and garden furniture. It was established 20 years ago by the current team of executive directors, and achieved a listing on its local stock market four years ago. Since listing, the company has made consistent profits and has been able to increase its dividends each year. The executive directors collectively own between them 25% of issued share capital. The remaining shares are held by a number of investors, with none of them owning more than 10% of issued share capital.

Two of Kingtim Co's major competitors have been taken over in the last two years. Media coverage suggests that further takeovers are possible. Potential acquirers include other chains of garden centres, property developers and supermarket chains looking to diversify their business into the profitable garden centre sector. As yet, no potential acquirer has approached Kingtim Co to buy the whole chain, although Kingtim Co has had enquiries from other businesses wanting to purchase individual garden centres. Kingtim Co can sell a number of individual garden centres without threatening its continued existence.

**Takeover defences**

Kingtim Co's executive directors remain committed to the business. They are fearful of a takeover, believing that the new owners will want some, or all of them, to leave the company. They have therefore been considering possible defences against a takeover bid. Kingtim Co's chief executive has received two proposals from directors:

- Sell individual garden centres which would be particularly attractive to purchasers. Disposal of these centres would make Kingtim Co, overall, a less attractive purchase.
- Pay the executive directors higher remuneration and change their contracts so that they would receive much higher compensation for loss of office if their contracts were terminated early.

Kingtim Co's chief executive believes, however, that any defence Kingtim Co adopts should also strengthen the company's future. She is therefore proposing to expand the company's current limited sales of camping products in its garden centres by establishing a chain of Kingtim outdoor shops, selling camping, walking and other outdoor equipment. The outdoor retail sector is competitive, but the chief executive believes that Kingtim Co will be successful. The establishment of the chain of outdoor shops would be funded solely by debt, the idea being that changing Kingtim Co's finance structure by having significantly more debt would make it less attractive to acquirers.

**Financial details**

Kingtim Co currently has 25 million \$1 shares in issue, with a current share price of \$5.56 per share. It also has 0.45 million 6.5% bonds in issue. Each 6.5% bond has a nominal value of \$100, and is currently trading at \$104 per \$100. The premium on redemption of the bonds in three years' time is 2%. Based on a yield to maturity approach, the after-tax cost of the bonds is 4.1%.

Kingtim Co's quoted equity beta for its existing garden centre business is 0.9.

Kingtim Co plans to issue 0.6 million, 7.5%, new bonds, each with a nominal value of \$100. These bonds will be redeemable in four years' time at a premium of 8%. The coupon on these bonds will be payable on an annual basis. These bonds are anticipated to have a credit rating of BBB-. The issue of the new 7.5% bonds will not affect the market value of Kingtim Co's shares or the existing 6.5% bonds.

The market value of the new bonds will be determined by using information relating to Kingtim Co's credit rating and the four bonds which the government has issued to estimate Kingtim Co's yield curve. All the bonds are of the same risk class. Details of the bonds are as follows:

Bond	Annual yield (based on spot rate)	Redeemable in
Ga	4%	1 year
Th	4.3%	2 years
De	4.7%	3 years
Ro	5.2%	4 years

Credit spreads, shown in basis points, are as follows:

Rating	1 year	2 years	3 years	4 years
BBB-	56	78	106	135

Kingtim Co plans to invest \$60m in non-current assets for the outdoor shops (working capital requirements can be ignored). Currently, Kingtim Co's non-current assets have a net book value of \$150m. It is assumed that the proportion of the book value of non-current assets which will be invested in the outdoor shops and the garden centres will give a fair representation of the size of each business within Kingtim Co. The asset beta of similar companies in the outdoor retail sector is assumed to be 0.88.

Before taking into consideration the impact of this new investment, Kingtim Co's forecast pre-tax earnings for the coming year is \$24m. It is estimated that the new investment will make a 10% pre-tax return.

The corporation tax rate applicable to all companies is 25% per year. The current risk-free rate of return is estimated to be 4% and the market risk premium is estimated to be 9%.

#### Employee remuneration

Kingtim Co's annual report contains a general commitment to act with social responsibility, in line with society's expectations. It also commits to paying its staff fairly in accordance with their responsibilities and states that its staff are vital to its success.

To try to improve the situation of low-paid employees, the government has recommended a basic hourly wage as the minimum level employees should be paid, although this minimum is not legally enforceable. A newspaper investigation has revealed that some staff in Kingtim Co's garden centres in the northern region of the country are paid up to 15% less per hour than the recommended minimum wage. Most of these staff are part-time staff, working limited hours each week.

The manager of Kingtim Co's northern region centres, when asked to comment, stated that Kingtim Co had obligations to its shareholders to control staff costs. Lower pay levels were necessary to differentiate between staff, ensuring that managers and staff with experience and expertise were appropriately rewarded. The manager commented that pay levels also reflected the lower commitment to Kingtim Co which part-time staff made compared with full-time staff.

#### Required:

**(a) Discuss the feasibility and effectiveness of the defence strategies of selling off individual garden centres and enhancing directors' remuneration.** (7 marks)

**(b) Prepare a report for the board of directors of Kingtim Co which:**

**(i) estimates the company's cost of capital before the new bonds are issued;** (4 marks)

**(ii) estimates the market value and yield to maturity of the new bonds;** (7 marks)

**(iii) estimates the revised cost of equity and revised cost of capital if the new bonds are issued;** (7 marks)

**(iv) estimates the impact of the chief executive's proposal on forecast after-tax earnings for the coming year; and** (3 marks)

**(v) discusses the impact on Kingtim Co's cost of capital and the reaction of equity and bond holders to the chief executive's proposal. The discussion should include an explanation of any assumptions made in the estimates in (b) (i) – (iv) above.** (10 marks)

Professional marks will be awarded in part (b) for the format, structure and presentation of the report. (4 marks)

**(c) Discuss the approach taken to employee remuneration by Kingtim Co's Northern region and the issues associated with it.** (8 marks)

**(50 marks)**

**Section B – BOTH questions are compulsory and MUST be attempted****2 Colvin Co**

Colvin Co is based in the eurozone region and was established ten years ago to manufacture competition standard bicycles for professional road racers. When the company obtained a listing five years ago, the founder retained a small minority shareholding. The remaining shares are held by a number of institutional investors.

The board recently decided to expand the range of models and to look for new growth opportunities abroad. Whilst manufacturing is currently restricted to the eurozone, the board of directors has identified Canvia as a key growth market and is considering a potential investment project to manufacture and sell a new model there. This would involve establishing a subsidiary in Canvia.

**Project information**

The currency in Canvia is the Canvian lira (CL) and the current exchange rate is CL9·91 per euro (€). The annual rate of inflation in Canvia is expected to remain at 10% throughout the four-year duration of the project.

The finance director estimates the project's sales volumes, inflation-adjusted, pre-tax contribution and fixed costs as follows:

Year	1	2	3	4
Sales volume (units)	109,725	121,795	148,590	197,624
Pre-tax contribution (CLm)	419·4	500·2	671·3	961·2
Fixed costs (CLm)	270·0	291·6	314·9	340·1

The project will require an immediate investment of CL75m in land and buildings and CL700m in plant and machinery. Tax allowable depreciation is available on plant and machinery on a straight-line basis at an annual rate of 25% on cost. Colvin Co's finance director believes the plant and machinery will have a zero residual value at the end of the four years. The land and buildings will be disposed of at the end of the project and their tax exempt value is expected to increase at an annual rate of 30% throughout the four-year life of the investment.

The project will also require an immediate investment in working capital of CL25m. The annual working capital requirement is expected to increase in line with inflation in Canvia and will be released back in full at the end of the project. Colvin Co has a policy of extracting remittable cash flows as dividends at the earliest possible opportunity.

All components for the new bicycle will be produced or purchased in Canvia except for a gearing system component which will be manufactured by Colvin Co in the eurozone. The cost of acquiring this component from the eurozone is already included in the pre-tax contribution estimates, based on a transfer price of €10 per component. The finance director estimates a manufacturing cost of €2 per component. Both the transfer price and manufacturing cost are expected to increase in line with eurozone annual inflation of 4% in the first two years of the project and 2% in years three and four.

Corporation tax in Canvia is payable annually at 25% and companies are allowed to carry losses forward to be offset against future trading profits. Colvin Co pays corporation tax in its home country at an annual rate of 20%. Taxes are payable in both countries in the year the liability is incurred. A bi-lateral tax treaty exists between the two countries, which permits the offset of overseas tax against any domestic tax liability incurred on overseas earnings.

**Discount rate**

The board proposes financing the project with a mix of equity and debt in such a way that the existing capital structure remains unchanged. For the purposes of this project, the chief executive believes Colvin Co's weighted average cost of capital of 13% should be adjusted to include a country risk premium on the basis that Canvia is a developing economy and appears to be economically less stable than the eurozone countries. She made this decision after consulting a country risk index, which compares the standard deviation of market returns in various countries.

Additional factors taken into consideration include foreign exchange risk, the fact that there have been frequent changes of government in Canvia and the main opposition party has threatened to reintroduce controls on dividend remittances if elected. You have therefore been asked to use a discount rate of 16% to appraise this investment project.

**Required:**

- (a) Evaluate the suitability of the investment proposal in Canvia, including the impact of the country risk premium on the net present value of the project. (15 marks)
- (b) Explain possible strategies Colvin Co could adopt to avoid a block on dividend remittances if Canvia's opposition party was to win the election. (4 marks)
- (c) Discuss the validity of the chief executive's reasons for adjusting the discount rate used in appraising the project in Canvia. (6 marks)

**(25 marks)**

**3 Fitzharris Co**

Fitzharris Co is a large construction company. Its treasury department uses a variety of derivatives regularly to manage interest rate and commodity price risk.

Fitzharris Co's chief executive has recently been reviewing how the treasury department uses derivatives, in particular options, to hedge risk. She has raised queries about aspects of option pricing which she does not understand. In particular, she wants to know the impact upon option price of the time until expiry of the option and the interest rate.

**Transaction to be hedged**

Today's date is 1 August. Fitzharris Co plans to borrow an amount of \$48m on 1 December, to finance a major construction project, for a period of up to three years. Its treasury department has decided to hedge the risk associated with this borrowing, as there is some uncertainty about how interest rates will move over the rest of this year. The current central bank base rate is 3.7%, but predictions in the media suggest that it could rise or fall by 0.4% by 1 December. Fitzharris Co can currently borrow funds at a floating rate of central bank base rate plus 50 basis points.

Fitzharris Co's treasury department is considering hedging the interest rate risk by using:

- An interest rate swap arranged through Fitzharris Co's bank.
- A collar on options on interest rate futures.

**Swap**

Fitzharris Co's bank has found a possible counterparty for a swap with Fitzharris Co. The counterparty can borrow at an annual floating rate of base rate plus 130 basis points, or a fixed rate of 4.8%. Fitzharris Co's bank has quoted it a nominal fixed rate of 4.6% for it to borrow. The bank would charge a fee of 5 basis points to each party individually to act as the intermediary of the swap. Both parties would share equally the potential gains from the swap.

**Collar**

Options on three-month December \$ futures, \$1,000,000 contract size, option premiums are in annual %

Strike price	Calls	Puts
96.25	0.198	
95.75		0.211

The current three-month \$ futures price for December futures is 95.85.

Futures and options contracts are assumed to be settled at the end of each month. Basis is assumed to diminish to zero at contract maturity at a constant rate, based on monthly time intervals. It is also assumed that there is no basis risk and there are no margin requirements.

**Required:**

- (a) Calculate, in % terms, the results of the hedging strategies that are being considered for the \$48m loan, if the central bank base rate increases to 4.1% or falls to 3.3%. Your calculations should demonstrate the rates at which payments between counterparties should be made. (13 marks)
- (b) Comment on the results of your calculations in (a), and discuss the advantages and drawbacks for Fitzharris Co of interest rate swaps compared with traded collars. (8 marks)
- (c) Explain the significance of the time until expiry and the interest rate in the context of option valuation. (4 marks)

**(25 marks)**

**Formulae**

Modigliani and Miller Proposition 2 (with tax)

$$k_e = k_e^i + (1 - T)(k_e^i - k_d) \frac{V_d}{V_e}$$

The Capital Asset Pricing Model

$$E(r_i) = R_f + \beta_i(E(r_m) - R_f)$$

The asset beta formula

$$\beta_a = \left[ \frac{V_e}{(V_e + V_d(1 - T))} \beta_e \right] + \left[ \frac{V_d(1 - T)}{(V_e + V_d(1 - T))} \beta_d \right]$$

The Growth Model

$$P_o = \frac{D_o(1 + g)}{(r_e - g)}$$

Gordon's growth approximation

$$g = br_e$$

The weighted average cost of capital

$$WACC = \left[ \frac{V_e}{V_e + V_d} \right] k_e + \left[ \frac{V_d}{V_e + V_d} \right] k_d(1 - T)$$

The Fisher formula

$$(1 + i) = (1 + r)(1 + h)$$

Purchasing power parity and interest rate parity

$$S_1 = S_0 \times \frac{(1 + h_c)}{(1 + h_b)} \quad F_0 = S_0 \times \frac{(1 + i_c)}{(1 + i_b)}$$

Modified Internal Rate of Return

$$MIRR = \left[ \frac{PV_R}{PV_I} \right]^{\frac{1}{n}} (1 + r_e) - 1$$

The Black-Scholes option pricing model

$$c = P_a N(d_1) - P_e N(d_2) e^{-rt}$$

Where:

$$d_1 = \frac{\ln(P_a / P_e) + (r + 0.5s^2)t}{s\sqrt{t}}$$

$$d_2 = d_1 - s\sqrt{t}$$

The Put Call Parity relationship

$$p = c - P_a + P_e e^{-rt}$$



## Present Value Table

Present value of 1 i.e.  $(1 + r)^{-n}$ 

Where  $r$  = discount rate  
 $n$  = number of periods until payment

Periods (n)	Discount rate (r)										
	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%	
1	0.990	0.980	0.971	0.962	0.952	0.943	0.935	0.926	0.917	0.909	1
2	0.980	0.961	0.943	0.925	0.907	0.890	0.873	0.857	0.842	0.826	2
3	0.971	0.942	0.915	0.889	0.864	0.840	0.816	0.794	0.772	0.751	3
4	0.961	0.924	0.888	0.855	0.823	0.792	0.763	0.735	0.708	0.683	4
5	0.951	0.906	0.863	0.822	0.784	0.747	0.713	0.681	0.650	0.621	5
6	0.942	0.888	0.837	0.790	0.746	0.705	0.666	0.630	0.596	0.564	6
7	0.933	0.871	0.813	0.760	0.711	0.665	0.623	0.583	0.547	0.513	7
8	0.923	0.853	0.789	0.731	0.677	0.627	0.582	0.540	0.502	0.467	8
9	0.914	0.837	0.766	0.703	0.645	0.592	0.544	0.500	0.460	0.424	9
10	0.905	0.820	0.744	0.676	0.614	0.558	0.508	0.463	0.422	0.386	10
11	0.896	0.804	0.722	0.650	0.585	0.527	0.475	0.429	0.388	0.350	11
12	0.887	0.788	0.701	0.625	0.557	0.497	0.444	0.397	0.356	0.319	12
13	0.879	0.773	0.681	0.601	0.530	0.469	0.415	0.368	0.326	0.290	13
14	0.870	0.758	0.661	0.577	0.505	0.442	0.388	0.340	0.299	0.263	14
15	0.861	0.743	0.642	0.555	0.481	0.417	0.362	0.315	0.275	0.239	15
(n)	11%	12%	13%	14%	15%	16%	17%	18%	19%	20%	
1	0.901	0.893	0.885	0.877	0.870	0.862	0.855	0.847	0.840	0.833	1
2	0.812	0.797	0.783	0.769	0.756	0.743	0.731	0.718	0.706	0.694	2
3	0.731	0.712	0.693	0.675	0.658	0.641	0.624	0.609	0.593	0.579	3
4	0.659	0.636	0.613	0.592	0.572	0.552	0.534	0.516	0.499	0.482	4
5	0.593	0.567	0.543	0.519	0.497	0.476	0.456	0.437	0.419	0.402	5
6	0.535	0.507	0.480	0.456	0.432	0.410	0.390	0.370	0.352	0.335	6
7	0.482	0.452	0.425	0.400	0.376	0.354	0.333	0.314	0.296	0.279	7
8	0.434	0.404	0.376	0.351	0.327	0.305	0.285	0.266	0.249	0.233	8
9	0.391	0.361	0.333	0.308	0.284	0.263	0.243	0.225	0.209	0.194	9
10	0.352	0.322	0.295	0.270	0.247	0.227	0.208	0.191	0.176	0.162	10
11	0.317	0.287	0.261	0.237	0.215	0.195	0.178	0.162	0.148	0.135	11
12	0.286	0.257	0.231	0.208	0.187	0.168	0.152	0.137	0.124	0.112	12
13	0.258	0.229	0.204	0.182	0.163	0.145	0.130	0.116	0.104	0.093	13
14	0.232	0.205	0.181	0.160	0.141	0.125	0.111	0.099	0.088	0.078	14
15	0.209	0.183	0.160	0.140	0.123	0.108	0.095	0.084	0.074	0.065	15

**Annuity Table**

Present value of an annuity of 1 i.e.  $\frac{1 - (1 + r)^{-n}}{r}$

Where  $r$  = discount rate  
 $n$  = number of periods

		<i>Discount rate (r)</i>										
<i>Periods</i>		1%	2%	3%	4%	5%	6%	7%	8%	9%	10%	
1	0.990	0.980	0.971	0.962	0.952	0.943	0.935	0.926	0.917	0.909	1	
2	1.970	1.942	1.913	1.886	1.859	1.833	1.808	1.783	1.759	1.736	2	
3	2.941	2.884	2.829	2.775	2.723	2.673	2.624	2.577	2.531	2.487	3	
4	3.902	3.808	3.717	3.630	3.546	3.465	3.387	3.312	3.240	3.170	4	
5	4.853	4.713	4.580	4.452	4.329	4.212	4.100	3.993	3.890	3.791	5	
6	5.795	5.601	5.417	5.242	5.076	4.917	4.767	4.623	4.486	4.355	6	
7	6.728	6.472	6.230	6.002	5.786	5.582	5.389	5.206	5.033	4.868	7	
8	7.652	7.325	7.020	6.733	6.463	6.210	5.971	5.747	5.535	5.335	8	
9	8.566	8.162	7.786	7.435	7.108	6.802	6.515	6.247	5.995	5.759	9	
10	9.471	8.983	8.530	8.111	7.722	7.360	7.024	6.710	6.418	6.145	10	
11	10.368	9.787	9.253	8.760	8.306	7.887	7.499	7.139	6.805	6.495	11	
12	11.255	10.575	9.954	9.385	8.863	8.384	7.943	7.536	7.161	6.814	12	
13	12.134	11.348	10.635	9.986	9.394	8.853	8.358	7.904	7.487	7.103	13	
14	13.004	12.106	11.296	10.563	9.899	9.295	8.745	8.244	7.786	7.367	14	
15	13.865	12.849	11.938	11.118	10.380	9.712	9.108	8.559	8.061	7.606	15	
<b>(n)</b>	<b>11%</b>	<b>12%</b>	<b>13%</b>	<b>14%</b>	<b>15%</b>	<b>16%</b>	<b>17%</b>	<b>18%</b>	<b>19%</b>	<b>20%</b>		
1	0.901	0.893	0.885	0.877	0.870	0.862	0.855	0.847	0.840	0.833	1	
2	1.713	1.690	1.668	1.647	1.626	1.605	1.585	1.566	1.547	1.528	2	
3	2.444	2.402	2.361	2.322	2.283	2.246	2.210	2.174	2.140	2.106	3	
4	3.102	3.037	2.974	2.914	2.855	2.798	2.743	2.690	2.639	2.589	4	
5	3.696	3.605	3.517	3.433	3.352	3.274	3.199	3.127	3.058	2.991	5	
6	4.231	4.111	3.998	3.889	3.784	3.685	3.589	3.498	3.410	3.326	6	
7	4.712	4.564	4.423	4.288	4.160	4.039	3.922	3.812	3.706	3.605	7	
8	5.146	4.968	4.799	4.639	4.487	4.344	4.207	4.078	3.954	3.837	8	
9	5.537	5.328	5.132	4.946	4.772	4.607	4.451	4.303	4.163	4.031	9	
10	5.889	5.650	5.426	5.216	5.019	4.833	4.659	4.494	4.339	4.192	10	
11	6.207	5.938	5.687	5.453	5.234	5.029	4.836	4.656	4.486	4.327	11	
12	6.492	6.194	5.918	5.660	5.421	5.197	4.988	4.793	4.611	4.439	12	
13	6.750	6.424	6.122	5.842	5.583	5.342	5.118	4.910	4.715	4.533	13	
14	6.982	6.628	6.302	6.002	5.724	5.468	5.229	5.008	4.802	4.611	14	
15	7.191	6.811	6.462	6.142	5.847	5.575	5.324	5.092	4.876	4.675	15	

Standard normal distribution table

	0.00	0.01	0.02	0.03	0.04	0.05	0.06	0.07	0.08	0.09
0.0	0.0000	0.0040	0.0080	0.0120	0.0160	0.0199	0.0239	0.0279	0.0319	0.0359
0.1	0.0398	0.0438	0.0478	0.0517	0.0557	0.0596	0.0636	0.0675	0.0714	0.0753
0.2	0.0793	0.0832	0.0871	0.0910	0.0948	0.0987	0.1026	0.1064	0.1103	0.1141
0.3	0.1179	0.1217	0.1255	0.1293	0.1331	0.1368	0.1406	0.1443	0.1480	0.1517
0.4	0.1554	0.1591	0.1628	0.1664	0.1700	0.1736	0.1772	0.1808	0.1844	0.1879
0.5	0.1915	0.1950	0.1985	0.2019	0.2054	0.2088	0.2123	0.2157	0.2190	0.2224
0.6	0.2257	0.2291	0.2324	0.2357	0.2389	0.2422	0.2454	0.2486	0.2517	0.2549
0.7	0.2580	0.2611	0.2642	0.2673	0.2704	0.2734	0.2764	0.2794	0.2823	0.2852
0.8	0.2881	0.2910	0.2939	0.2967	0.2995	0.3023	0.3051	0.3078	0.3106	0.3133
0.9	0.3159	0.3186	0.3212	0.3238	0.3264	0.3289	0.3315	0.3340	0.3365	0.3389
1.0	0.3413	0.3438	0.3461	0.3485	0.3508	0.3531	0.3554	0.3577	0.3599	0.3621
1.1	0.3643	0.3665	0.3686	0.3708	0.3729	0.3749	0.3770	0.3790	0.3810	0.3830
1.2	0.3849	0.3869	0.3888	0.3907	0.3925	0.3944	0.3962	0.3980	0.3997	0.4015
1.3	0.4032	0.4049	0.4066	0.4082	0.4099	0.4115	0.4131	0.4147	0.4162	0.4177
1.4	0.4192	0.4207	0.4222	0.4236	0.4251	0.4265	0.4279	0.4292	0.4306	0.4319
1.5	0.4332	0.4345	0.4357	0.4370	0.4382	0.4394	0.4406	0.4418	0.4429	0.4441
1.6	0.4452	0.4463	0.4474	0.4484	0.4495	0.4505	0.4515	0.4525	0.4535	0.4545
1.7	0.4554	0.4564	0.4573	0.4582	0.4591	0.4599	0.4608	0.4616	0.4625	0.4633
1.8	0.4641	0.4649	0.4656	0.4664	0.4671	0.4678	0.4686	0.4693	0.4699	0.4706
1.9	0.4713	0.4719	0.4726	0.4732	0.4738	0.4744	0.4750	0.4756	0.4761	0.4767
2.0	0.4772	0.4778	0.4783	0.4788	0.4793	0.4798	0.4803	0.4808	0.4812	0.4817
2.1	0.4821	0.4826	0.4830	0.4834	0.4838	0.4842	0.4846	0.4850	0.4854	0.4857
2.2	0.4861	0.4864	0.4868	0.4871	0.4875	0.4878	0.4881	0.4884	0.4887	0.4890
2.3	0.4893	0.4896	0.4898	0.4901	0.4904	0.4906	0.4909	0.4911	0.4913	0.4916
2.4	0.4918	0.4920	0.4922	0.4925	0.4927	0.4929	0.4931	0.4932	0.4934	0.4936
2.5	0.4938	0.4940	0.4941	0.4943	0.4945	0.4946	0.4948	0.4949	0.4951	0.4952
2.6	0.4953	0.4955	0.4956	0.4957	0.4959	0.4960	0.4961	0.4962	0.4963	0.4964
2.7	0.4965	0.4966	0.4967	0.4968	0.4969	0.4970	0.4971	0.4972	0.4973	0.4974
2.8	0.4974	0.4975	0.4976	0.4977	0.4977	0.4978	0.4979	0.4979	0.4980	0.4981
2.9	0.4981	0.4982	0.4982	0.4983	0.4984	0.4984	0.4985	0.4985	0.4986	0.4986
3.0	0.4987	0.4987	0.4987	0.4988	0.4988	0.4989	0.4989	0.4989	0.4990	0.4990

This table can be used to calculate  $N(d)$ , the cumulative normal distribution functions needed for the Black-Scholes model of option pricing. If  $d_i > 0$ , add 0.5 to the relevant number above. If  $d_i < 0$ , subtract the relevant number above from 0.5.

**End of Question Paper**

